

#### **Table of Contents - Operating Budget**

1	Revenue Summary	10	Non-Instructional Services
2	Budget Summary - Salaries	11	District-Wide Instructional Services
3	Budget Summary - Operating Expenses	12	Student Services/Special Education
4	Memorial Elementary	13	Budget Totals
5	Essex Elementary	14	Current Enrollment - pending
6	High School	15	Enrollment History - pending
7	Middle School	16	Teacher Salary Scale & Dispersion
8	District Administration	16a	FY-20 & FY-22 Teacher Salary Scale
9	Facilities	17	Assessment Calculation - pending



Revenue	2017-2018 Actual	% Increase	2018-2019 Actual	% Inc.	2019-2020 Budget	2019-2020 Actual	% Inc. vs. Prior Budget	2020-2021 Budget	% Inc. vs. Prior Budget	2021-2022 Budget	\$ Increase vs. Prior Budget	% Inc. vs. Prior Budget
Chapter 70 Aid	\$2,967,368	1.4%	\$3,007,748	1.36%	\$3,033,748	\$3,048,668	2.12%	\$2,774,413	-8.55%	\$3,048,668	\$274,255	9.89%
Regional School Transportation	\$156,460	10.4%		37.11%	\$140,000	\$230,294		\$207,000		\$207,000	\$0	0.00%
(Less: School Choice Sending)	(\$58,707)	13.5%	(\$92,624)	57.77%	(\$55,000)	(\$99,848)	0.00%	(\$85,000)	54.55%	(\$100,000)	(\$15,000)	17.65%
Total State Aid	\$3,065,121	1.6%	\$3,129,651	2.11%	\$3,118,748	\$3,179,114	2.40%	\$2,896,413	-7.13%	\$3,155,668	\$259,255	8.95%
Medicaid Reimbursement	\$89,488	56.8%	\$39,180	-56.22%	\$50,000	\$36,380	0.00%	\$50,000	0.00%	\$50,000	\$0	0.00%
Earnings on Investments	\$37,319	143.8%		1002.31%	\$25,000			\$40,000		\$40,000		0.00%
Other Miscellaneous	\$42,996	57.0%		7.35%	\$29,500			\$29,500		\$29,500		0.00%
Total Miscellaneous Income	\$169,802	70.2%	\$496,701	192.52%	\$104,500	\$622,277	20.11%	\$119,500	14.35%	\$119,500	\$0	0.00%
Excess & Deficiency Funds (to Support Operating Bu	\$0		\$0	NM	\$100,000	\$100,000	NM	\$335,000	235.00%	\$335,000	\$0	0.00%
Total Revenue Before Assessments	\$3,234,923	3.8%	\$3,626,352	12.10%	\$3,323,248	\$3,901,391	6.08%	\$3,350,913	0.83%	\$3,610,168	\$259,255	7.74%
Manchester (Operating Budget)	\$13,813,861	3.71%	\$14,274,688	3.34%	\$14,668,257	\$14,668,257	2.76%	\$15,099,835	2.94%	\$15,666,079	\$566,244	3.75%
Essex (Operating Budget)	\$7,593,144	2.28%		3.20%	\$8,073,441	\$8,073,441		\$8,364,966		\$8,678,652		3.75%
Town Assessments	\$21,407,006	3.20%	\$22,111,166	3.29%	\$22,741,698	\$22,741,698	2.85%	\$23,464,801	3.18%	\$24,344,731	\$879,930	3.75%
GENERAL FUND REVENUE - OPERATING	\$24,641,929	3.27%	\$25,737,518	4.45%	\$26,064,946	\$26,643,089	3.25%	\$26,815,714	2.88%	\$27,954,899	\$1,139,185	4.25%
Excess & Deficiency Funds (Transfer to Stabilization)***					\$481,109	\$481,109	NM	\$0	-100.00%	\$0	\$0	NM
TOTAL GENERAL FUND REVENUE	\$24,641,929	3.27%	\$25,737,518	4.45%	\$26,546,055	\$27,124,198	5.16%	\$26,815,714	1.02%	\$27,954,899	\$1,139,185	4.25%
(Less: Contribution to Stabilization Fund)	\$0		\$0	NM	(\$481,109)	(\$481,109)	NM	\$0	NM	\$0	\$0	NM
(Less: Contribution to Transportation Stabilization*)	(\$31,460)		(\$74,629)	NM	\$0	\$0	NM	\$0	NM	\$0	\$0	NM
Available General Fund Resources	\$24,610,469	3.34%	\$25,662,889	4.28%	\$26,064,946	\$26,643,089	3.25%	\$26,815,714	2.88%	\$27,954,899	\$1,139,185	4.25%
Total Operating Budget (Historical Format)	\$24,744,362	4.38%	\$25,259,297	2.08%	\$26,389,945	\$26,046,569	3.01%	\$27.140.714	2.84%	\$28,279,899	\$1,139,185	4.20%
(Less: School Choice)	(\$300,000)		(\$325,000)	8.33%	(\$325,000)	(\$325,000)	-13.33%	(\$325,000)	0.00%	(\$325,000)		0.00%
General Fund Operating Budget (Restated)**	\$24,444,362	4.55%		2.00%	\$26,064,945	\$25,721,569	3.25%		2.88%	\$27,954,899	\$1,139,185	

Draft for School Committee, 1/12/21.

<sup>\*</sup>Per DESE guidelines, Transportation Aid in excess of budget may be held in reserve for one year only, and must be spent in the subsequent fiscal year.

\*\*\*MERSD Budget reformatted (including prior periods) to show School Choice activity separately from General Fund, in accordance with DESE guidelines

\*\*\*\*FY20 Budget amended March 2020 to transfer \$418,109 fr. Excess & Deficiency to Stabilization. Funds originated from FY19 interest income on Memorial School construction bond proceeds & insurance settlement for Lincoln St footbridge



DOE Account Code	Budget Summary	2017 - 2018 Expended	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Budget	2019-2020 Budget	2020-2021 Staffing Level	2020-2021 Budget	2021-2022 Staffing Level	2021-2022 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF												
1210	Superintendent's Office	\$225,715	1.5	\$230,782	1.5	\$237,568	\$237,292	1.5	\$243,381	1.5	\$249,466	\$6,085	2.5%
1410	Business Office	\$336,383	4.2	\$383,107	4.2	\$395,685	\$396,802	4.2	\$402,140	4.2	\$412,069	\$9,929	2.5%
1450	District Technology	\$208,058	2.2	\$212,649	2.2	\$217,187	\$220,605	2.2	\$222,777	2.2	\$228,344	\$5,567	2.5%
2110	Student Services Office	\$229,793	2.5	\$234,358	2.5	\$240,179	\$240,209	2.5	\$246,177	2.5	\$252,294	\$6,117	2.5%
2110	Curriculum Director	\$105,750	0.8	\$106,586	0.8	\$109,221	\$109,880	0.8	\$112,597	0.8	\$115,382	\$2,785	2.5%
2210	Principals/Asst. Principals	\$608,116	5.5	\$669,838	6.0	\$727,908	\$728,071	6.0	\$745,916	6.0	\$764,415	\$18,499	2.5%
2210	School Secretaries	\$260,570	5.0	\$255,394	5.0	\$265,392	\$264,496	5.0	\$271,964	5.0	\$270,933	(\$1,031)	-0.4%
2300	Dept. Heads/Team/Curr. Leaders/PDC	\$102,934		\$108,373		\$123,437	\$119,615		\$128,512		\$131,250	\$2,738	2.1%
2305	Classroom Teachers	\$8,035,592	100.1	\$8,259,337	99.2	\$8,564,214	\$8,518,386	98.9	\$8,761,792	99.2	\$9,190,003	\$428,211	4.9%
2310	Special Ed Teachers*	\$2,203,338	30.3	\$2,351,987	32.6	\$2,594,405	\$2,602,027	32.6	\$2,727,361	33.8	\$2,938,501	\$211,140	7.7%
2315	Special Ed Team Chairs	\$188,269	2.0	\$191,093	2.0	\$187,693	\$186,702	2.0	\$192,385	2.0	\$197,194	\$4,809	2.5%
2325	Substitute Teachers	\$131,743		\$255,895		\$139,000	\$164,708	0.0	\$139,000	0.0	\$147,000	\$8,000	5.8%
2330	Teaching Assistants*	\$888,216	22.6	\$632,061	24.5	\$694,243	\$682,641	24.5	\$700,328	23.4	\$689,485	(\$10,843)	-1.5%
2340	Library/Media Coordinators	\$180,125	1.5	\$137,449	1.5	\$145,040	\$143,536	1.5	\$152,130	1.0	\$104,467	(\$47,663)	-31.3%
2440	SPED,LEP, H&H Tutors	\$183,651	3.0	\$246,177	1.0	\$175,687	\$176,524	1.0	\$166,639	1.0	\$132,520	(\$34,119)	-20.5%
2710	Guidance/Adj. Counselors	\$647,068	6.8	\$543,277	6.8	\$528,286	\$525,285	6.8	\$609,569	6.8	\$634,853	\$25,284	4.1%
2800	Psychologists	\$275,180	2.0	\$279,143	2.0	\$288,692	\$288,692	3.0	\$298,545	3.0	\$308,715	\$10,170	3.4%
	Nurses	\$268,979	3.0	\$269,377	3.0	\$282,744	\$275,668	3.0	\$289,487	3.0	\$293,399	\$3,912	1.4%
3300	Transportation/Traffic/Emergency/Title IX	\$8,000		\$8,000		\$8,000	\$11,830	0.0	\$9,500	0.0	\$9,500	\$0	0.0%
3400	Cafeteria/Recess Aides	\$67,432		\$54,420		\$63,411	\$65,096	0.0	\$64,235	0.0	\$64,235	\$0	0.0%
	Athletics (Office & Coaching Stipends)	\$305,596	1.5	\$308,833	1.6	\$338,608	\$297,562	1.6	\$346,474	1.6	\$355,049	\$8,575	2.5%
	Student Activity Stipends	\$133,094		\$136,942		\$126,112	\$131,193	0.0	\$129,265	0.0	\$132,496	\$3,231	2.5%
1	Custodians	\$190,716	1.5	\$122,944	1.0	\$86,631	\$93,129	1.0	\$87,195	1.0	\$88,800	\$1,605	1.8%
	Facilities Department	\$162,394	2.0	\$169,352	2.0	\$169,130	\$171,245	2.0	\$173,358	2.0	\$177,692	\$4,334	2.5%
	Negotiations, Longevity, Expanded Effort**	\$114,077		\$140,244		\$151,250	\$153,840		\$151,253		\$181,300	\$30,047	19.9%
				***		<b></b>						A	
	Subtotal SALARIES	\$16,060,789	198.0	\$16,307,616	199.4	\$16,859,720	\$16,805,034	200.1	\$17,371,980	200.0	\$18,069,361	\$697,381	4.01%

<sup>\*2.6</sup> Special Ed Teachers moved from IDEA grant to Budget in FY19 to save fringe. Offset by 7.8 TA moved fr Budget to grant. Net savings = \$17,500. 1.0 FTE added FY20 funded by 2.0 reduction of special ed tutol \*\*FY21 reduction of \$193.5K in Expanded Effort line (net of \$150K longevity, sick buy back expense) includes retirement savings not yet allocated to individual budget account lines, pending finalization/formalization.



DOE Account Code	Budget Summary	2017 - 2018 Expended	% Increase	2018-2019 Expended	% Increase vs. Prior Budget	2019-2020 Budget	2019-2020 Budget	% Increase vs. Prior Budget	2020-2021 Budget	% Increase vs. Prior Budget	2021-2022 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	OPERATING EXPENSES												
1 :	District Admin. Expenses	\$242.417	-3.8%	\$232.610	12.4%	\$281.733	\$212.783	5.7%	\$270.432	-4.0%	\$272.966	\$2,534	0.9%
	Bldg. Instr.Supplies/Equip	\$274.748	-10.3%	\$266,220	15.8%	\$327.219	\$245.249	-0.5%	\$327.172	0.0%	\$327,172	\$0	0.0%
	SPED Admin. Expenses	\$86.768	48.6%	\$66,744	-57.5%	\$31,750	\$28,984	2.4%	\$32,300	1.7%		(\$700)	1
	Bldg. Admin. Expenses	\$34,355	-25.3%	\$35,068	21.0%	\$43,705	\$37,065	0.6%	\$43,615	-0.2%	\$43,615	\$0	0.0%
2300	SPED Contracted Services	\$217,773	0.3%	\$187,672	33.3%	\$250,000	\$161,480	-16.7%	\$240,000	-4.0%	\$240,000	\$0	0.0%
2350	Professional Development	\$66,671	-33.7%	\$35,660	-7.9%	\$46,500	\$2,068	0.0%	\$46,500	0.0%	\$46,500	\$0	0.0%
2400	New Curriculum Materials	\$2,759	-81.8%	\$8,614	28.1%	\$41,000	\$55,848	0.0%	\$41,000	0.0%	\$70,000	\$29,000	70.7%
2451	Instructional Technology**	\$257,876	-5.9%	\$226,753	-3.3%	\$253,653	\$284,576	6.9%	\$284,900	12.3%	\$308,587	\$23,687	8.3%
	Health Expenses	\$5,834	-14.2%	\$3,187	0.0%	\$6,650	\$3,015	1.5%	\$7,300	9.8%	\$7,300	\$0	0.0%
3300	Transportation/Traffic/Security	\$318,870	18.4%	\$348,439	17.9%	\$401,480	\$344,077	6.4%	\$395,874	-1.4%	\$478,464	\$82,590	20.9%
3300	SPED Transportation	\$364,455	62.7%	\$386,504	23.0%	\$366,375	\$336,108	-16.1%	\$320,000	-12.7%	\$470,625	\$150,625	47.1%
3500	Athletics/Student Activities	\$97,598	34.5%	\$94,464	-19.0%	\$91,213	\$140,154	8.3%	\$92,500	1.4%	\$96,500	\$4,000	4.3%
4100	Utilities	\$532,643	8.7%	\$530,999	-2.4%	\$579,900	\$448,274	12.3%	\$579,901	0.0%	\$557,900	(\$22,001)	-3.8%
4110	Custodial Supplies	\$47,550	-40.8%	\$59,393	18.6%	\$57,500	\$55,800	0.0%	\$60,000	4.3%	\$60,000	\$0	0.0%
4200	Maintenance	\$597,643	13.0%	\$629,499	3.9%	\$677,824	\$708,346	6.8%	\$701,875	3.5%	\$701,875	\$0	0.0%
5000	Insurance & Other Benefits	\$4,756,110	15.1%	\$4,931,328	6.2%	\$5,123,859	\$4,987,150	-0.8%	\$5,337,988	4.2%	\$5,725,530	\$387,542	7.3%
7000	Facility Capital Expense	\$90,285	-44.4%	\$58,854	-28.6%	\$65,000	\$63,681	0.0%	\$64,000	-1.5%	\$74,000	\$10,000	15.6%
9100	SPED Tuition-Out/Summer	\$689,218	-21.3%	\$849,673	-5.3%	\$884,863	\$1,126,878	40.7%	\$923,377	4.4%	\$973,709	\$50,332	5.5%
	Subtotal OPERATIONS (LESS: REDUCTIONS TO BE IDENTIFIED)	\$8,683,573	7.1%	40,000,000	5.6%	\$9,530,225	\$9,241,535	2.8%	, -,, -	2.5%	\$10,486,342 (\$275,804)	\$717,609	7.35%
	TOTAL	\$24,744,362	4.4%	\$25,259,297	2.9%	\$26,389,945	\$26,046,569	3.0%	\$27,140,714	2.8%	\$28,279,899	\$1,139,185	4.20%
	(Less: Funded Outside of General Fund)	(\$300,000)		(\$325,000)		(\$325,000)	(\$290,000)		(\$325,000)		(\$325,000)	(\$325,000)	
	Plus: General Fund Transfer to close Food Se	ervice Deficit		\$177,202			\$68,444						
	Plus: General Fund Transfer to close Athletics	s Deficit		\$18,314			<u> </u>			<u> </u>	<u> </u>		
	General Fund Operating Spending	\$24,444,362	4.5%	\$25,129,813	3.2%	\$26,064,945	\$25,825,013	3.3%	\$26,815,714	2.9%	\$27,954,899	\$1,139,185	4.25%
	Contribution to Stabilization Fund	\$0		\$0		\$481,109	\$481,109		\$0		\$0	\$175,000	
	Total Budgetary Use of Funds	\$24,444,362	4.5%	\$25,129,813	3.2%	\$26,546,054	\$26,306,122	5.2%	\$26,815,714	1.0%	\$27,954,899	\$1,139,185	4.25%

<sup>\*</sup>MERSD Budget reformatted (including prior periods) to show School Choice activity separately from General Fund, in accordance with DESE guidelines



											,	,			
DOE Account Code	Memorial Elementary	2017-2018 Staffing Level	2017-2018 Expended	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Budget	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	% Increase vs. Prior Budget	2021-2022 Staffing Level	2021-2022 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
2210	Principal	1.0	\$125,000	1.0	\$132,000	1.0	\$132,188	\$132,250	1.0	\$135,518	2.5%	1.0	\$138,869	\$3,351	2.5%
1 :	Secretary	1.0	\$53,866	1.0	\$54,862	1.0		\$57,837	1.0		2.5%		1 ' '	(\$6,390)	
1 :	Classroom Teachers*	25.6	\$1,971,135	24.8	\$1,985,338	22.8	\$1,915,460	\$1,863,743	22.5	\$1,985,196	3.6%	22.5	\$2,064,446	\$79,250	4.0%
2310	Special Ed Teachers**	8.9	\$707,132	10.2	\$824,208	12.3	\$969,072	\$969,850	12.3	\$1,013,643	4.6%	13.5	\$1,135,216	\$121,573	12.0%
2315	Special Ed Team Chair	0.6	\$55,617	0.6	\$56,451	0.6	\$54,754	\$53,762	0.6	\$56,122	2.5%	0.6	\$57,525	\$1,403	2.5%
2325	Substitutes		\$67,566		\$69,252		\$66,000	\$52,535		\$66,000	0.0%		\$66,000	\$0	0.0%
2330	Teaching Assistants*	10.7	\$279,933	7.7	\$217,572	6.7	\$211,031	\$202,332	6.7	\$190,459	-9.7%	7.2	\$216,953	\$26,494	13.9%
2340	Library/Media Coordinator	1.0	\$85,955	1.0	\$89,657	1.0	\$96,053	\$94,550	1.0	\$101,919	6.1%	0.6	\$62,680	(\$39,239)	-38.5%
2710	Guidance Counselor	0.8	\$40,460	0.8	\$60,151	0.8	\$63,594	\$63,594	0.8	\$67,176	5.6%	0.8	\$70,898	\$3,722	5.5%
2800	Psychologist	1.0	\$87,250	1.0	\$98,508	1.0	\$100,933	\$100,933	1.0	\$103,419	2.5%	1.0	\$105,967	\$2,548	2.5%
	Nurse	1.0	\$70,847	1.0	\$71,869	1.0	\$75,334	\$75,334	1.0	\$77,217	2.5%			\$1,930	2.5%
3400	Cafeteria/Recess Aides		\$37,058		\$27,718		\$35,000	\$30,772		\$35,000	0.0%		\$35,000	\$0	0.0%
3520	Student Activity Stipends		\$13,482		\$12,166		\$9,804	\$9,904		\$10,049	2.5%		\$10,300	\$251	2.5%
4110	Custodians		\$173		\$0		\$0	\$0		\$0	NM		\$0	\$0	NM
	Subtotal SALARIES	51.6	\$3,595,473	49.1	\$3,699,752	48.2	\$3,785,455	\$3,707,396	47.9	\$3,899,358	3.0%	49.2	\$4,094,251	\$194,893	5.0%
	OPERATING EXPENSES														
2000	Instructional Supplies		\$79,537		\$64,771		\$81,400	\$71,886		\$74,012	-9.1%		\$74,012	\$0	0.0%
1 :	Administrative Expenses		\$6,520		\$5,733		\$8,400	\$4,823		\$6,500	-22.6%		\$6,500	\$0	0.0%
	Instructional Technology		\$55,013		\$41,052		\$49,500	\$42,674		\$48,300	-2.4%		\$51,082	\$2,782	5.8%
4100	Utilities		\$130,429		\$134,289		\$143,058	\$108,569		\$143,058	0.0%		\$136,058	(\$7,000)	-4.9%
	Subtotal OPERATIONS		\$271,498		\$245,845		\$282,358	\$227,951		\$271,870	-3.7%		\$267,652	(\$4,218)	-1.6%
	TOTAL		\$3,866,972		\$3,945,597		\$4,067,813	\$3,935,347		\$4,171,228	2.5%	<u> </u>	\$4,361,902	\$190,674	4.6%

<sup>\*</sup>Staffing budget for 2.0 classroom teacher retirements transferred to HS in FY20, based on enrollment

<sup>\*\*1.0</sup> Special Ed Tutor converted to Teacher in FY20 and another 1.0 in FY22 (see District-wide Instructional budget page). 1.0 Special Ed teacher moved from IDEA grant to Budget in FY19 to save fringe. Offset by 2.9 TA moving from Budget to grant. Net savings = \$6,500.1.0 FTE added in FY20 funded by reduction of 2.0



		1		1							1	1			1
DOE Account Code	Essex Elementary	2017-2018 Staffing Level	2017-2018 Expended	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Budget	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	% Increase vs. Prior Budget	2021-2022 Staffing Level	2021-2022 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
2210	Principal	1.0	\$122,171	1.0	\$124.585	1.0	\$127.662	\$127.738	1.0	\$130.894	2.5%	1.0	\$134,129	\$3,235	2.5%
	Secretary	1.0	\$53,786	1.0	\$47,972	1.0	\$51,250	\$51,250	1.0	\$52,531	2.5%		\$53.845	\$1,314	2.5%
2305	Classroom Teachers	17.3	\$1,469,955	16.6	\$1,411,250	16.5	\$1,473,781	\$1,458,605	16.5	\$1,369,303	-7.1%	17.1	\$1,547,538	\$178,235	13.0%
2310	Special Ed Teachers*	5.0	\$397,007	5.7	\$431,205	5.8	\$452,823	\$452,823	5.8	\$487,385	7.6%	5.7	\$508,802	\$21,417	4.4%
2315	Special Ed Team Chair	0.4	\$37,078	0.4	\$37,634	0.4	\$36,502	\$36,503	0.4	\$37,415	2.5%	0.4	\$38,350	\$935	2.5%
2325	Substitutes		\$19,585		\$25,273		\$28,000	\$47,429		\$28,000	0.0%		\$28,000	\$0	0.0%
2330	Teaching Assistants*	12.2	\$343,006	7.9	\$207,532	8.8	\$227,067	\$224,101	8.8	\$247,442	9.0%	7.2	\$209,880	(\$37,562)	-15.2%
	Library/Media Coordinator	1.0	\$94,170	0.5	\$47,792	0.5	\$48,987	\$48,986	0.5	\$50,211	2.5%	0.4	\$41,787	(\$8,424)	
	Guidance Counselor	1.0	\$69,078	1.0	\$72,703	1.0	\$77,171	\$77,171	1.0	\$81,819	6.0%	1.0	\$86,649	\$4,830	5.9%
	Psychologist	1.0	\$97,074	1.0	\$98,508	1.0	\$100,933	\$100,933	1.0	\$103,419	2.5%		\$105,967	\$2,548	2.5%
	Nurse	1.0	\$92,695	1.0	\$94,032	1.0	\$97,973	\$96,437	1.0	\$100,422	2.5%	1.0	\$102,933	\$2,511	2.5%
	Cafeteria/Recess Aides		\$18,380		\$17,211		\$17,938	\$27,684		\$18,500	3.1%		\$18,500	\$0	0.0%
	Student Activity Stipends		\$11,438		\$13,153		\$12,913	\$11,097		\$13,236	2.5%		\$13,567	\$331	2.5%
4110	Custodians**	1.5	\$78,987	0.5	\$37,700		\$501	\$7,592		\$0	-100.0%		\$0	\$0	NM
	Subtotal SALARIES	42.4	\$2,904,410	36.6	\$2,666,549	37.0	\$2,753,501	\$2,768,349	37.0	\$2,720,577	-1.2%	35.8	\$2,889,946	\$169,369	6.2%
Į.	OPERATING EXPENSES														
2000	Instructional Supplies		\$49,459		\$44,320		\$46,575	\$45,641		\$50,810	9.1%		\$50,810	\$0	0.0%
	Administrative Expenses		\$3,462		\$3,338		\$3,925	\$2,890		\$3,965	1.0%		\$3,965	\$0	0.0%
	Instructional Technology***		\$64,484		\$46,750		\$55,500	\$40,777		\$61,800	11.4%		\$72,745	\$10,945	17.7%
	Utilities		\$96,304		\$98,789		\$106,299	\$80,037		\$106,299	0.0%		\$101,299	(\$5,000)	-4.7%
	Subtotal OPERATIONS		\$213,709		\$193,197		\$212,300	\$169,346		\$222,874	5.0%		\$228,819	\$5,945	2.7%
	TOTAL		\$3,118,119		\$2,859,746		\$2.965.800	\$2.937.695		\$2.943.451	-0.8%		\$3,118,765	\$175,314	6.0%
			+-,,		Ţ=,,· ·•	1	,-,,500	7-,,500	1	, _ , , . • .	2.070		, -,, ,	Ţ, <b></b>	

<sup>\*</sup>Assumes 1.2 Special Ed Teacher moved from IDEA grant to Budget in FY19 to save fringe. Offset by 3.5 TA moving from Budget to grant. Total savings = \$7,800 \*\*1.5 custodian FTE moved to contracted service upon retirement (FY19 and FY21)

<sup>\*\*\*</sup>Instructional Technology at EES has grown since FY20 as part of matching student device additions with new Memorial School



															1
DOE Account Code	Manchester-Essex Regional High School	2017-2018 Staffing Level	2017-2018 Expended	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Budget	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	% Increase vs. Prior Budget	2021-2022 Staffing Level	2021-2022 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
1 :	Principal & Assistant Principal*	1.5	\$183.825	1.5	\$194,403	2.0	\$243,813	\$243.875	2.0	\$249.934	2.5%	2.0	\$256.145	\$6,211	2.5%
1 :	Secretaries	2.0			,	:		\$108,976	:	\$111.700		1	• ' '		2.5%
1	Classroom Teachers	35.3	\$2,909,320		\$3,156,737					. ,			. , ,	. ,	2.6%
2310	Special Ed Teachers	4.7				5.2		\$389,436							4.5%
2315	MS/HS Special Ed Team Chair	0.5	\$47,787	0.5	\$48,504	0.5	\$48,219	\$48,219	0.5	\$49,424	2.5%	0.5	\$50,660	\$1,236	2.5%
2325	Substitutes		\$4,808		\$55,469		\$15,000	\$26,266		\$15,000	0.0%		\$23,000	\$8,000	53.3%
	Teaching Assistants	3.0	\$82,122		\$115,090	5.0		\$143,700	5.0	\$148,015		:			
	Library/Media Coordinator	0.0			\$0		\$0			\$0			\$0		NM
1	Guidance Counselors**	3.0								\$298,570			, .		3.4%
	Adjustment Counselor	1.0				1.0				\$100,422	2.5%				2.5%
	Psychologist	0.5	\$51,677		\$0	0.0		\$0		\$0	NM	0.0			NM
	Nurse	1.0			+,	•	+,	\$96,437	•	\$98,848		1.0			2.5%
1 .	Athletics (including coaching stipends)	1.5	\$305,596	1.5	,	1.6	,	\$297,562	•	\$346,474	2.3%	•	,	: · · · · ·	2.5%
	Student Activities Stipends		\$84,434		\$90,711		\$85,811	\$79,398		\$87,956			\$90,155		2.5%
4110	Custodians (incl. summer staffing)	1.0	\$111,557	1.0	\$85,244	1.0	\$86,130	\$85,537	1.0	\$87,195	1.2%	1.0	\$88,800	\$1,605	1.8%
	Subtotal SALARIES	55.0	\$4,691,081	58.0	\$4,999,655	60.8	\$5,232,202	\$5,217,312	60.8	\$5,518,447	5.5%	60.4	\$5,673,017	\$154,570	2.8%
	OPERATING EXPENSES														
2000	Instructional Supplies		\$78,067		\$65,332		\$87,251	\$66,739		\$96,693	10.8%		\$96,693	\$0	0.0%
2210	Administrative Expenses		\$17,651		\$20,591		\$24,300	\$25,906		\$26,400	8.6%		\$26,400	\$0	0.0%
1 :	Instructional Technology***		\$59,723		\$62,837		\$64,533		:	\$76,500	:	:	\$83.517		9.2%
1 :	Athletic Supplies & Services****		\$54,709		\$49,782		\$55,000	\$92,395	:	\$56,000		:	\$60.000	. , .	7.1%
1 .	Student Activities		\$37,047		\$33,057		\$25,000	\$44,398	•	\$25,000	0.0%		\$25,000		0.0%
	Utilities		\$305,910		\$297,921		\$330,543	\$259,667		\$330,543	0.0%		\$320,543		
	Subtotal OPERATIONS		\$553,106		\$529,520		\$586,627	\$583,637	1	\$611,136	4.2%		\$612,153		0.2%
			, ,		, ,					,					
	TOTAL		\$5,244,186		\$5,529,175		\$5,818,829	\$5,800,949		\$6,129,583	5.3%		\$6,285,170	\$155,587	2.5%

<sup>\*1.0</sup> FTE Dean of Students created from resturctured 0.5 FTE Assistant Principal position beginning in FY20

<sup>\*\*</sup>FY20 guidance staffing budget reflects savings from one-year leave of absence

<sup>\*\*\*</sup>MSHS Technology budget increases in FY20/FY21 reflect added student and staff devices during remote learning

<sup>\*\*\*\*\$50</sup>K athletics revolving costs funded via budget in FY20 offsetting decline in fees. Total net athletics COVID savings = \$44K



DOE Account Code	Manchester-Essex Regional Middle School	2017-2018 Staffing Level	2017-2018 Expended	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Budget	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	% Increase vs. Prior Budget	2021-2022 Staffing Level	2021-2022 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
2210	Principal & Dean of Students*	1.6	\$177,120	2.0	\$218,849	2.0	\$224,246	\$224,208	2.0	\$229,570	2.4%	2.0	\$235,272	\$5,702	2.5%
2210	Secretary**	1.0	\$42,467	1.0	\$44,429	1.0	\$46,433	\$46,433	1.0	\$47,593	2.5%	1.0	\$48,783	\$1,190	2.5%
2305	Classroom Teachers	21.8	\$1,685,181	21.4	\$1,706,012	21.4	\$1,829,594	\$1,825,000	21.4	\$1,894,990	3.6%	21.5	\$1,974,097	\$79,107	4.2%
	Special Ed Teachers	9.3	\$741,085	9.2	\$708,804	9.2	\$783,074	\$789,918	9.2	\$813,727	3.9%		\$863,234	\$49,507	6.1%
	MS/HS Special Ed Team Chair	0.5	\$47,787	0.5	\$48,504	0.5	\$48,219	\$48,219	0.5	,	2.5%		,	\$1,236	
	Substitutes		\$39,785		\$105,901		\$30,000	\$38,478		\$30,000	0.0%	1	\$30,000	\$0	
	Teaching Assistants*	6.0	\$183,156	3.0	\$91,867	4.0	\$111,620	\$112,507	4.0	\$114,412	2.5%	:	\$116,062	\$1,650	
	Guidance Counselors	2.0	\$182,617	1.0	\$53,879	1.0	\$57,652	\$57,652	1.0	\$61,582	6.8%		\$65,671	\$4,089	
	Psychologist**	0.5	\$39,179	1.0	\$82,127	1.0	\$86,826	\$86,826	1.0	\$91,707	5.6%		\$96,781	\$5,074	
	Cafeteria/Recess Aides		\$11,994		\$9,491		\$10,473	\$6,640		\$10,735	2.5%		\$10,735	\$0	
3520	Student Activities Stipends		\$23,740		\$20,912		\$17,584	\$30,794		\$18,024	2.5%		\$18,474	\$450	2.5%
	Subtotal SALARIES	42.7	\$3,174,111	39.1	\$3,090,775	40.1	\$3,245,720	\$3,266,674	40.1	\$3,361,764	3.6%	40.4	\$3,509,768	\$148,004	4.4%
	OPERATING EXPENSES														
2000	Instructional Supplies		\$45,120		\$53,722		\$71,993	\$32,613		\$64,857	-9.9%	1	\$64,857	\$0	0.0%
	Administrative Expenses		\$6,722		\$5,406		\$7,080	\$3,447		\$6,750	-4.7%		\$6,750	\$0	
	Instructional Technology***		\$78,657		\$76,114		\$64,120	\$86,595		\$98,300	53.3%		\$101,243	\$2,943	
3520	Student Activities		\$5,843		\$11,625		\$11,213	\$3,361		\$11,500	2.6%		\$11,500	\$0	0.0%
	Subtotal OPERATIONS		\$136,342		\$146,867		\$154,406	\$126,016		\$181,407	17.5%		\$184,350	\$2,943	1.6%
	TOTAL		\$3,310,453		\$3,237,642		\$3,400,126	\$3,392,690		\$3,543,171	4.2%		\$3,694,118	\$150,947	4.3%

<sup>\*</sup>MS Dean of Students position introduced as 0.6 FTE in FY18 and increased to 1.0 FTE in FY19

<sup>\*\*</sup>MS Administrative Assistant moving to 12-month position in FY20, in line with other 3 schools

<sup>\*\*\*</sup>MSHS Technology budget increases in FY20/FY21 reflect added student and staff devices during remote learning



DOE Account Code	District Administration	2017-2018 Staffing Level	2017-2018 Expended	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Budget	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	% Increase vs. Prior Budget	2021-2022 Staffing Level	2021-2022 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
1 =	School Committee Secretary		\$4.200		\$3.806		\$5.000	\$4,725		\$5,000	0.0%		\$5.125	\$125	2.5%
	Superintendent	1.0	\$189,869	1.0	\$194,616	1.0	\$199,481	\$199,481	1.0	\$204,468	2.5%	1.0	\$209,580	\$5,112	2.5%
	Superintendent's Secretary	0.5	\$31.647	0.5	\$32.360	0.5	\$33.086	\$33.086	0.5	\$33.913	2.5%	0.5	\$34,761	\$848	2.5%
	Business Manager	1.0	\$139,093	1.0	\$145,375	1.0	\$151,500	\$151,500	1.0	\$155,163	2.4%	1.0	\$158,917	\$3,754	2.4%
	Treasurer	0.2	\$24,972	0.2	\$25,471	0.2	\$26,109	\$26,108	0.2	\$26,761	2.5%	0.2	\$27,430	\$669	2.5%
1410	Business Office	3.0	\$172,318	3.0	\$212,261	3.0	\$218,076	\$219,194	3.0	\$220,216	1.0%	3.0	\$225,722	\$5,506	2.5%
	Network Administrator	1.0	\$98,835	1.0	\$101,562	1.0	\$103,330	\$105,832	1.0	\$105,913	2.5%	1.0	\$108,564	\$2,651	2.5%
1450	Computer Technician	1.0	\$82,785	1.0	\$84,440	1.0	\$86,551	\$87,303	1.0	\$88,715	2.5%	1.0	\$90,935	\$2,220	2.5%
	Subtotal SALARIES	7.7	\$743,718	7.7	\$799,891	7.7	\$823,134	\$827,229	7.7	\$840,149	2.1%	7.7	\$861,034	\$20,885	2.5%
	OPERATING EXPENSES														
1000	Administrators' Prof. Dev.		\$10,831		\$12,012		\$11,000	\$10,925		\$11.000	0.0%		\$11,000	\$0	0.0%
1110	School Committee Expenses*		\$9,377		\$9,869		\$16,000	\$10,846		\$24,000	50.0%		\$24,400	\$400	1.7%
1210	Office Supplies & Postage		\$8,289		\$10,023		\$8,250	\$7,514		\$8,750	6.1%		\$8,750	\$0	0.0%
1210	District Admin. Contracted Services	*	\$105,039		\$81,890		\$85,000	\$54,030		\$42,000	-50.6%		\$42,000	\$0	0.0%
1410	Admin. Software & Support*		\$62,333		\$71,212		\$66,650	\$84,475		\$90,000	35.0%		\$94,708	\$4,708	5.2%
	Legal Services		\$24,313		\$21,012		\$65,000	\$13,561		\$65,000	0.0%		\$65,000	\$0	0.0%
1450	Technology Equipment		\$19,583		\$24,883		\$23,833	\$28,416		\$23,682	-0.6%		\$21,109	(\$2,573)	-10.9%
	Essex Regional Retirement		\$531,381		\$519,656		\$594,000	\$511,014		\$586,500	-1.3%		\$627,555	\$41,055	7.0%
	Health & Life Insurance**		\$2,514,015		\$2,599,326		\$2,533,000	\$2,543,061		\$2,613,774	3.2%		\$2,809,000	\$195,226	7.5%
	Health & Life Insurance -Retirees		\$874,097		\$949,072		\$1,015,000	\$988,715		\$1,119,061	10.3%		\$1,218,381	\$99,320	8.9%
	OPEB Trust Contribution		\$466,537		\$498,605		\$540,000	\$525,677		\$556,200	3.0%		\$598,900	\$42,700	7.7%
1 =	Medicare Expense		\$227,736		\$233,297		\$253,859	\$238,769		\$264,013	4.0%		\$273,254	\$9,241	3.5%
	Other Insurance		\$142,344		\$131,372		\$188,000	\$179,913		\$198,440	5.6%		\$198,440	\$0	0.0%
	Subtotal OPERATIONS		\$4,995,875		\$5,162,229		\$5,399,592	\$5,196,917		\$5,602,420	3.8%		\$5,992,496	\$390,076	7.0%
	TOTAL		\$5,739,593		\$5,962,120		\$6,222,726	\$6,024,146	<u> </u>	\$6,442,569	3.5%		\$6,853,530	\$410.961	6.4%

<sup>\*</sup>FY21 Budget reflects reclassification, per DESE accounting updates for a) District Admin. Contracted, b) Admin. Software & Support and c) School Committee

<sup>\*\*</sup>Funded in portion outside of the General Fund, via School Choice Funds as noted below

General Fund	\$2,214,015	\$2,274,326	\$2,208,000	\$2,218,061	\$2,288,774	\$2,484,000
School Choice Fund	\$300,000	\$325,000	\$325,000	\$325,000	\$325,000	\$325,000
Total Health Insurance	\$2,514,015	\$2,599,326	\$2,533,000	\$2,543,061	\$2,613,774	\$2,809,000



DOE Account Code	Facilities	2017- 2018 Staffing Level	2017-2018 Expended	2018- 2019 Staffing Level	2018-2019 Expended	2019- 2020 Staffing Level	2019-2020 Budget	2019-2020 Expended	2020- 2021 Staffing Level	2020-2021 Budget	% Increase vs. Prior Budget	2021- 2022 Staffing Level	2021-2022 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF Facilities Manager	1.0	\$102.443	1.0	\$108,242	1.0	\$106,500	\$108,500	1.0	\$109.163	2.5%	1.0	\$111.892	\$2,729	2.5%
4200	Maintenance Technician Subtotal SALARIES	1.0 <b>2.0</b>	\$59,950 <b>\$162,394</b>	1.0	\$61,110 <b>\$169,352</b>	1.0	\$62,630 <b>\$169,130</b>	\$62,746	1.0	\$64,195 <b>\$173,358</b>	2.5%	1.0	\$65,800 <b>\$177,692</b>	\$1,605	2.5%
	OPERATING EXPENSES	2.0	ψ10 <u>2</u> ,001	2.0	<b>\$100,002</b>	2.0	<b>\$100,100</b>	ψ, <u>,</u> 2.ιο	2.0	<b>4110,000</b>	2.070	2.0	¥,002	. ,	210 / 0
	Custodial Supplies Bldg & Grds Maintenance-Memorial		\$47,550 \$50,298		\$59,393 \$34,797		\$57,500 \$55,500	\$55,800 \$36,206		\$60,000 \$48,500			\$60,000 \$48,500	•	0.0% 0.0%
4200	Bldg & Grds Maintenance-Essex Bldg & Grds Maintenance-MERHS		\$35,577 \$99.651		\$38,661 \$98.790		\$52,500 \$111,000	\$70,147 \$133.201		\$46,500 \$116.000	-11.4% 4.5%		\$46,500 \$116,000	\$0 \$0	0.0% 0.0%
4210	Contracted Services* Capital Repairs**		\$412,118 \$90,285	•	\$457,251 \$58,854		\$458,824 \$65,000	\$468,791 \$63,681		\$490,875 \$64,000	7.0%		\$490,875 \$74,000	\$0	0.0% 15.6%
	Subtotal OPERATIONS		\$735,477		\$747,746		\$800,324	\$827,826		\$825,875	3.2%		\$835,875	\$10,000	1.2%
	TOTAL		\$897,871		\$917,098		\$969,454	\$999,072		\$999,233	3.1%		\$1,013,567	\$14,334	1.4%

<sup>\*\*</sup>Increases in contracted service relates to outsourcing/reduction of in-house custodial FTE at EES (1.0 in FY19, 0.5 in F21) and MSHS (1.0 in FY18)



			1						1				1		1
											%				%
DOE	Non-Instructional	2017-2018		2018-2019		2019-2020			2020-2021		Increase	2021-2022		\$ Increase	Increase
Account		Staffing	2017-2018	Staffing	2018-2019		2019-2020	2019-2020	Staffing	2020-2021	vs. Prior	Staffing	2021-2022	vs. Prior	vs. Prior
Codes	Services	Level	Expended	Level	Expended	Level	Budget	Expended	Level	Budget	Budget	Level	Budget	Budget	Budget
					<u> </u>						Ū				
	SALARIES - STAFF														
	Title IX Coordinator		\$5,000		\$5,000		\$5,000	\$5,000		\$5,000	0.0%		\$5,000	\$0	0.0%
3200	Nurse Substitutes		\$12,742		\$9,444		\$13,000	\$7,460		\$13,000	0.0%		\$10,000	(\$3,000)	:
3600	Emergency Response Liaison		\$3,000		\$3,000		\$3,000	\$3,000		\$3,000	0.0%		\$3,000	\$0	0.0%
5500	Crossing Guards		\$0		\$0		\$0	\$3,830		\$1,500	NM		\$1,500	\$0	0.0%
	-														
	Subtotal SALARIES	0.0	\$20,742	0.0	\$17,444	0.0	\$21,000	\$19,290	0.0	\$22,500	7.1%	0.0	\$19,500	(\$3,000)	-13.3%
	OPERATING EXPENSES														
3200	School Physician		\$2,500		\$0		\$3,000	\$0		\$3,000	0.0%		\$3,000	\$0	0.0%
3200	Nurses' Professional Development		\$0		\$0		\$500	\$0		\$500	0.0%		\$500	\$0	0.0%
	Nurses' Supplies		\$3,334		\$3,187		\$3,650	\$3,015		\$4,300	17.8%		\$4,300	\$0	0.0%
3300	Transportation Contracted Services*		\$317,938		\$347,645		\$396,980	\$317,412		\$390,874	-1.5%		\$408,464	\$17,590	4.5%
	School Security Contracted**		\$932		\$794		\$4,500	\$26,664		\$5,000	11.1%		\$70,000	\$65,000	1300.0%
	Subtotal OPERATIONS		\$324,704		\$351,626		\$408,630	\$347,092		\$403.674	-1.2%		\$486,264	\$82,590	20.5%
	oublotta of Elitariono		<b>402</b> 4,704		<b>4001,020</b>		<b>\$</b> -100,000	ψ0 .11,00 <b>2</b>		<b>\$</b> -100,014	1.270		ψ-100,20 <del>-1</del>	<b>402,000</b>	20.070
	TOTAL		\$345,446		\$369,070		\$429,630	\$366,382		\$426,174	-0.8%		\$505,764	\$79,590	18.7%

\*Funded in portion outside of the General Fund, via Transportation Stabilization (excess State Aid) funds as noted below:

\*\*FY21 is first full-year of School Resource Officer. Cost first appears in FY22 budget, pending FY21 budget transfers

· · - · · · · · · · · · · · · · · · · ·			-9,			
General Fund	\$317,938	\$347,645	\$396,980	\$317,412	\$390,874	\$408,464
Transportation Stabilization Revolving	\$45,729	\$31,460		\$74,629		
Total Contracted Transportation	\$363,667	\$379,105	\$396,980	\$392,041	\$390,874	\$408,464



DOE Account Codes	District-Wide Instructional Services	2017- 2018 Staffing Level	2017-2018 Expended	2018- 2019 Staffing Level	2018-2019 Expended	2019- 2020 Staffing Level	2019-2020 Budget	2019-2020 Expended	2020- 2021 Staffing Level	2020-2021 Budget	% Increase vs. Prior Budget	2021- 2022 Staffing Level	2021-2022 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
	Curriculum & Instructional Technology Direct	1.0	\$132,188	1.0	\$133,233	1.0	\$136,526	\$137.350	1.0	\$140.746	3.1%	1.0	\$144,227	\$3.481	2.5%
	Substitute Building Secretaries	]	\$6.218	1.0	\$1.813	1.0	\$2.500	\$0	1.0	\$2.500	0.0%	•	\$2.563	\$63	2.5%
	Dept. Heads/Team/Curr Leaders		\$87,302		\$92,505		\$95.190	\$98,312		\$99.559	4.6%	:	\$102.048	\$2,489	2.5%
	Cohort Coaches		\$9,216		\$9,356		\$9,730	\$7,192		\$9,974	2.5%	•	\$10,223	\$249	2.5%
2300	Prof. Dvlpmt Committee/MERSD-U		\$6,416		\$6,512		\$18,516	\$14,111		\$18,979	2.5%		\$18,979	\$0	0.0%
	Longevity		\$93,747		\$118,864		\$120,000	\$123,440		\$120,000	0.0%		\$150,050	\$30,050	25.0%
	ELL Coordinator	1.0	\$71,745	1.0	\$76,644	1.0	\$81,099	\$81,099	1.0	\$85,730	5.7%	1.0	\$90,538	\$4,808	5.6%
2440	Tutors (LEP,504, H&H, etc.)		\$29,244		\$23,884		\$42,000	\$22,547		\$23,884	-43.1%		\$24,482	\$598	2.5%
5200	Sick Leave Buy Back		\$20,000		\$20,000		\$30,000	\$30,000		\$30,000	0.0%		\$30,000	\$0	0.0%
	Reserve for Expanded Effort & Negotiations*		\$330		\$1,380		\$1,250	\$400		\$1,253	0.2%		\$1,250	(\$3)	-0.2%
	Subtotal SALARIES	2.0	\$456,406	2.0	\$484,191	2.0	\$536,812	\$514,450	2.0	\$532,625	-0.8%	2.0	\$574,359	\$41,734	7.8%
	OPERATING EXPENSES														
2300	Curriculum Development Office		\$2,652		\$1,709		\$6,000	\$3,016		\$6,000	0.0%		\$6,000	\$0	0.0%
2350	Technology Staff Development		\$1,180		\$0		\$0	\$200		\$0	NM		\$0	\$0	NM
	Curriculum/Technology Small Capital**		\$2,759		\$8,614		\$61,000	\$75,848		\$41,000	-32.8%		\$70,000	\$29,000	70.7%
	Tutor Supplies		\$651		\$5,867		\$3,500	\$68		\$4,500	28.6%		\$4,500	\$0	0.0%
2450	District Wide Professional Development		\$65,491		\$35,660		\$46,000	\$1,868		\$46,000	0.0%		\$46,000	\$0	0.0%
	Subtotal OPERATIONS		\$72,734		\$51,850		\$116,500	\$81,000		\$97,500	-16.3%		\$126,500	\$29,000	29.7%
	TOTAL		\$529,140		\$536,041		\$653,312	\$595,450		\$630,125	-3.5%		\$700,859	\$70,734	11.2%

<sup>\*</sup>Placeholder for Budget reductions related to retirements (\$193.5K), net of \$1.3K in budgeted expense

<sup>\*\*\$30</sup>K FY22 budgetary increase for new elementary literacy curriculum



		1												1	
DOE Account Codes	Student Services/ Special Education*	2017-2018 Staffing Level	2017-2018 Expended	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Budget	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	% Increase vs. Prior Budget	2021-2022 Staffing Level	2021-2022 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
2100	Student Services Director	1.0	\$134,853	1.0	\$137,520	1.0	\$140,920	\$140,950	1.0	\$144,437	2.5%	1.0	\$148,010	\$3,573	2.5%
2100	Student Services Secretary	1.0	\$63,293	1.0	\$64,559	1.0	\$66,173	\$66,173	1.0	\$67,827	2.5%	1.0	\$69,523	\$1,696	2.5%
2100	Student Services Data Admin	0.5	\$31,647	0.5	\$32,279	0.5	\$33,086	\$33,086	0.5	\$33,913	2.5%	0.5	\$34,761	\$848	2.5%
2300	Special Education Extended Services		\$20,660		\$13,823		\$10,000	\$29,364		\$15,000	50.0%		\$17,500	\$2,500	16.7%
2440	Special Education Tutors	1.5	\$62,002	3.0	\$131,826	1.0	\$42,588	\$43,513	1.0	\$42,025	-1.3%	1.0	\$0	(\$42,025)	-100.0%
	Subtotal SALARIES	4.0	\$312,454	5.5	\$380,007	3.5	\$292,767	\$313,087	3.5	\$303,202	3.6%	3.5	\$269,794	-\$33,408	-11.0%
	OPERATING EXPENSES														
2100	Legal Fees		\$82,148		\$62,075		\$25,750	\$24,695		\$26,500	2.9%		\$26,500	\$0	0.0%
2100	Administrative Expenses & Travel		\$4,619		\$4,669		\$6,000	\$4,289		\$5,800	-3.3%		\$5,100	(\$700)	-12.1%
2300	Contracted Services (OT/PT, Speech, etc.)		\$217,773		\$187,672		\$250,000	\$161,480		\$240,000	-4.0%		\$240,000	\$0	0.0%
2300	Summer Program		\$59,578		\$71,420		\$71,000	\$67,877		\$74,000	4.2%		\$74,000	\$0	0.0%
2400	SPED Equipment & Instructional Supplies		\$11,440		\$18,279		\$20,500	\$16,377		\$20,300	-1.0%		\$20,300		0.0%
	Special Education Testing		\$10,474		\$13,929		\$16,000	\$11,925		\$16,000	0.0%		\$16,000	\$0	0.0%
	SPED/McKinney Vento Transportation		\$364,455		\$386,504		\$366,375	\$336,108		\$320,000	-12.7%		\$470,625		47.1%
9100	Tuition Out & Contingency**		\$629,641		\$778,253		\$813,863	\$1,059,001		\$849,377	4.4%		\$899,709	\$50,332	5.9%
	Subtotal OPERATIONS		\$1,380,128		\$1,522,801		\$1,569,488	\$1,681,752		\$1,551,977	-1.1%		\$1,752,234	\$200,257	12.9%
	TOTAL		\$1,692,582		\$1,902,808		\$1,862,255	\$1,994,839		\$1,855,179	-0.4%		\$2,022,028	\$166,849	9.0%

<sup>\*</sup>Special Education instructional staff budgeted at individual school level

<sup>\*\*</sup>Each year's Tuition Out line excludes tuitions funded by grants (Circuit Breaker, IDEA) outside General Fund budget or pre-paid in prior/subsequent fiscal year as follows:

	2017-2018	2018-2	019	2019-2020	2019-2020	2020-2021		2021-2022		
	Expended	% Inc. Expend	led % Inc.	Budget	Budget	Budget	% Inc.	Budget	\$ Inc.	% Inc.
Budget Funded Tuition Out (above)	\$629,641 -	-20.8% \$778,2	53 23.6%	\$813,863	\$1,059,001	\$849,377	4.4%	\$899,709	\$50,332	5.9%
Circuit Breaker & Grant Funded Tuitions	\$198,249	9.8% \$167,7	76 -15.4%	\$98,489	\$314,483	\$271,100	175.3%	\$420,000	\$148,900	54.9%
Pre-Paid in Prior Year	\$130,346	70.3% \$156,8	93 20.4%	\$150,000	\$199,099	\$150,000	0.0%	\$150,000	\$0	0.0%
(Less: Prepayments of Next Year)	(\$156,893)	20.4% (\$199,0	99) 26.9%	\$0	(\$329,410)	\$0	NM	\$0	\$0	NM
Annual Cost of Tuitions	\$801,343 -	-13.1% \$903,8	23 12.8%	\$1,062,352	\$1,243,173	\$1,270,477	19.6%	\$1,469,709	\$199,232	15.7%

Draft for School Committee, 1/12/21.

<sup>\*\*</sup>Hourly elementary tutoring services increased in FY18 and FY19 budget by 0.6 and 2.0 full-time equivalents. Restructured 2.0 tutor into Special Ed teacher in FY20.



									% Increase			% Increase
	2017-2018	%	2018-2019	%	2019-2020	2019-2020		2020-2021	vs. Prior	2021-2022	\$ Increase vs.	vs. Prior
Total Spending	Expended	Increase	Expended	Increase	Budget	Expended	% Increase	Budget	Budget	Budget	Prior Budget	Budget
Memorial Elementary	\$3,866,972	5.3%	\$3,945,597	2.0%	\$4,067,813	\$3,935,347	2.1%	\$4,171,228	2.5%	\$4,361,902	\$190,674	4.6%
Essex Elementary	\$3,118,119	4.0%	\$2,859,746	-8.3%	\$2,965,800	\$2,937,695	1.9%	\$2,943,451	-0.8%	\$3,118,765	\$175,314	6.0%
High School	\$5,244,186	2.0%	\$5,529,175	5.4%	\$5,818,829	\$5,800,949	6.8%	\$6,129,583	5.3%	\$6,285,170	\$155,587	2.5%
Middle School	\$3,310,453	0.5%	\$3,237,642	-2.2%	\$3,400,126	\$3,392,690	3.3%	\$3,543,171	4.2%	\$3,694,118	\$150,947	4.3%
Administration & Employee Benefits	\$5,739,593	12.2%	\$5,962,120	3.9%	\$6,222,726	\$6,024,146	0.0%	\$6,442,569	3.5%	\$6,853,530	\$410,961	6.4%
Facilities	\$897,871	-3.5%	\$917,098	2.1%	\$969,454	\$999,072	5.1%	\$999,233	3.1%	\$1,013,567	\$14,334	1.4%
Non-Instructional Services	\$345,446	18.8%	\$369,070	6.8%	\$429,630	\$366,382	5.6%	\$426,174	-0.8%	\$505,764	\$79,590	18.7%
District-Wide Instruction	\$529,140	-8.9%	\$536,041	1.3%	\$653,312	\$595,450	2.6%	\$630,125	-3.5%	\$700,859	\$70,734	11.2%
Student Services*	\$1,692,582	0.6%	\$1,902,808	12.4%	\$1,862,255	\$1,994,839	3.7%	\$1,855,179	-0.4%	\$2,022,028	\$166,849	9.0%
TOTAL	\$24,744,362	4.38%	\$25,259,297	2.08%	\$26,389,945	\$26,046,569	3.01%	\$27,140,714	2.84%	\$28,555,703	\$1,414,989	5.21%
(LESS: REDUCTIONS TO BE IDENTIFIED)										(\$275,804)	(\$275,804)	
(Less: Funded Outside of General Fund)	(\$300,000)	-7.69%	(\$325,000)	8.3%	(\$325,000)	(\$290,000)	-13.3%	(\$325,000)	0.0%	(\$325,000)	\$0	0.0%
Plus: General Fund Transfer to close Food S	Service Deficit		\$177,202			\$68,444						
Plus: General Fund Transfer to close Athletic	cs Deficit		\$18,314									
General Fund Operating Spending*	\$24,444,362	4.55%	\$25,129,813	2.80%	\$26,064,945	\$25,825,013	3.25%	\$26,815,714	2.88%	\$27,954,899	\$1,139,185	4.25%

<sup>\*</sup>Student Services instructional staff budgeted within individual school totals

<sup>\*</sup>MERSD Budget reformatted to show School Choice activity separately from General Fund, in accordance with DESE guidelines

Salaries Expenses	\$16,060,789 \$8,383,573	2.98% 7.70%	\$16,307,616 \$8,626,681	1.54% 2.90%	\$16,859,720 \$9,205,225	\$16,805,034 \$8,951,535	3.10% 3.52%	\$17,371,980 \$9,443,734	3.04% 2.59%	\$18,069,361 \$10,161,342	\$697,381 \$717,609	4.01% 7.60%
Reductions to be Identified										(\$275,804)		
Total	\$24,444,362	4.55%	\$24,934,297	2.00%	\$26,064,945	\$25,756,569	3.25%	\$26,815,714	2.88%	\$27,954,899	\$1,139,185	4.25%

#### **FY-22 BUDGETED TEACHER FTE DISPERSION**

#### **FY-22 SALARY SCHEDULE**

2.50%

Step	В	M B+45	M+15	CAGS MM M+30	CAGS+15 MM+15 M+45	PhD/EdD CAGS+30 MM+30G MMG MM+30 M+60	Total
1							0.0
2		3.0					3.0
3		2.0		1.0			3.0
4	0.6	2.6		1.4			4.6
5		2.0	1.0	1.0			4.0
6	0.9	1.0					1.9
7		1.0	1.0	2.0			4.0
8		3.0					3.0
9			3.0	3.0			6.0
10		2.0	1.4	2.0		1.0	6.4
11				2.0			2.0
12		2.0	1.0	2.0		1.0	6.0
13		5.0	2.0		1.0	1.0	9.0
14		3.8	1.0	1.0	1.0		6.8
15	3.0	15.6	10.7	25.7	13.7	23.0	91.7
Total	4.5	43.0	21.1	41.1	15.7	26.0	151.4

						PhD/EdD
						CAGS+30
						MM+30G
				CAGS	CAGS+15	MMG
		М		MM	MM+15	MM+30
Step	В	B+45	M+15	M+30	M+45	M+60
1	\$49,230	\$55,472	\$58,524	\$61,574	\$63,114	\$64,286
2	\$51,061	\$58,022	\$61,194	\$64,360	\$65,901	\$67,105
3	\$52,893	\$60,570	\$63,862	\$67,146	\$68,688	\$69,921
4	\$54,725	\$63,122	\$66,529	\$69,934	\$71,474	\$72,739
5	\$56,555	\$65,671	\$69,196	\$72,720	\$74,259	\$75,558
6	\$58,384	\$68,221	\$71,865	\$75,506	\$77,046	\$78,375
7	\$59,975	\$70,771	\$74,533	\$78,294	\$79,834	\$81,191
8	\$62,048	\$73,320	\$77,200	\$81,078	\$82,618	\$84,009
9	\$64,491	\$75,869	\$79,869	\$83,864	\$85,405	\$86,827
10	\$66,936	\$78,421	\$82,537	\$86,649	\$88,190	\$89,645
11	\$69,376	\$80,971	\$85,204	\$89,068	\$90,979	\$92,462
12	\$71,820	\$83,517	\$87,873	\$92,224	\$93,764	\$95,281
13	\$74,259	\$86,069	\$90,538	\$95,009	\$96,550	\$98,099
14	\$76,704	\$88,622	\$93,207	\$97,796	\$99,337	\$100,915
15	\$79,147	\$91,175	\$95,875	\$101,319	\$102,933	\$104,467

<sup>\*\*</sup>Includes 1.6 full-time equivalent staff funded via entitlement grants

#### **FY-20 SALARY SCHEDULE**

2.50%

Store	В	M B+45	M+15	CAGS MM M+30	CAGS+15 MM+15	PhD/EdD CAGS+30 MM+30G MMG MM+30
Step		_	_		M+45	M+60
1	\$46,858	\$52,799	\$55,704	\$58,607	\$60,073	\$61,188
2	\$48,601	\$55,226	\$58,245	\$61,259	\$62,726	\$63,871
3	\$50,344	\$57,652	\$60,784	\$63,910	\$65,379	\$66,552
4	\$52,088	\$60,080	\$63,323	\$66,564	\$68,030	\$69,234
5	\$53,830	\$62,506	\$65,861	\$69,216	\$70,681	\$71,917
6	\$55,571	\$64,934	\$68,402	\$71,867	\$73,334	\$74,598
7	\$57,085	\$67,361	\$70,941	\$74,521	\$75,987	\$77,279
8	\$59,059	\$69,787	\$73,480	\$77,171	\$78,637	\$79,961
9	\$61,383	\$72,214	\$76,020	\$79,823	\$81,290	\$82,643
10	\$63,710	\$74,642	\$78,560	\$82,474	\$83,940	\$85,326
11	\$66,033	\$77,069	\$81,099	\$84,777	\$86,595	\$88,007
12	\$68,359	\$79,493	\$83,639	\$87,780	\$89,246	\$90,690
13	\$70,681	\$81,922	\$86,176	\$90,431	\$91,898	\$93,372
14	\$73,008	\$84,351	\$88,716	\$93,084	\$94,550	\$96,053
15	\$75,334	\$86,781	\$91,256	\$96,437	\$97,973	\$99,433

#### **FY-21 BUDGETED SALARY SCHEDULE**

2.50%

						PhD/EdD CAGS+30 MM+30G
				CAGS	CAGS+15	MMG
		М		MM	MM+15	MM+30
Step	В	B+45	M+15	M+30	M+45	M+60
1	\$48,028	\$54,119	\$57,097	\$60,072	\$61,575	\$62,719
2	\$49,816	\$56,607	\$59,700	\$62,790	\$64,294	\$65,468
3	\$51,603	\$59,093	\$62,304	\$65,508	\$67,012	\$68,216
4	\$53,390	\$61,583	\$64,906	\$68,227	\$69,731	\$70,965
5	\$55,176	\$64,069	\$67,508	\$70,946	\$72,448	\$73,715
6	\$56,961	\$66,557	\$70,113	\$73,664	\$75,167	\$76,463
7	\$58,512	\$69,045	\$72,715	\$76,384	\$77,887	\$79,211
8	\$60,535	\$71,532	\$75,318	\$79,100	\$80,603	\$81,960
9	\$62,918	\$74,020	\$77,921	\$81,819	\$83,322	\$84,708
10	\$65,302	\$76,508	\$80,524	\$84,536	\$86,040	\$87,459
11	\$67,684	\$78,996	\$83,126	\$86,896	\$88,760	\$90,206
12	\$70,068	\$81,480	\$85,730	\$89,975	\$91,476	\$92,956
13	\$72,448	\$83,970	\$88,330	\$92,691	\$94,195	\$95,707
14	\$74,832	\$86,461	\$90,934	\$95,411	\$96,914	\$98,454
15	\$77,217	\$88,951	\$93,536	\$98,849	\$100,421	\$101,919



# Manchester Essex Regional School District FY 2022 Capital Budget

	2015-2016 Actual	2016-2017 Actual	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget**	2019-2020 Actual	2020-2021 Budget	2021-2022 Budget	\$ Increase	% Increase
REVENUE										
Manchester (Capital Budget)	\$1,566,122	\$1,461,006	\$1,428,956	\$1,403,891	\$2,993,490	\$2,993,490	\$2,948,032	\$2,851,524	(\$96,509)	-3.3%
_ · · · · · · · · · · · · · · · · · · ·	\$779,106	\$723,584	\$707,647	\$689,174	\$1,474,238	\$1,474,238	\$1,451,933	\$1,405,292	(\$46,641)	-3.2%
Essex (Capital Budget) Total Assessments:	\$2,345,228	\$2,184,590	\$2,136,603	\$2,093,065	\$4,46 <b>7,728</b>	\$1,474,236 \$4,467,728	\$4,399,965	\$4,256,815	(\$40,041) (\$143,150)	
Total Assessments.	\$2,343,220	\$2,104,390	φ <b>2</b> ,130,003	\$2,093,003	\$4,40 <i>1</i> ,120	φ4,40 <i>1</i> ,720	φ <del>4</del> ,399,903	\$4,230,013	(\$143,130)	-3.3 /6
Premium from Sale of BANS										
Premium from Sale of Bonds	\$114,977			\$2,861,820						
Reserve for Reduction of Future Debt	\$15.272	\$15,272	\$19,585	\$15.272	\$15,272	\$15,272	\$15,272	\$15,272	\$0	0.0%
Total Other Financing Sources:	\$130,249	\$15,272	\$19,585	\$2,877,092	\$15,272	\$15,272	\$15,272	\$15,272	\$0	0.0%
3	, , , ,	, -,	, ,,,,,,	, , , , , , , , ,	, -,	, -,	, -,	, ,	, -	
TOTAL REVENUE	\$2,475,477	\$2,199,862	\$2,156,187	\$4,970,158	\$4,483,000	\$4,483,000	\$4,415,238	\$4,272,088	(\$143,150)	-3.2%
EXPENSES										
Long Term Debt Principal	\$1,445,000	\$1,575,000	\$1,455,000	\$1,455,000	\$2,535,000	\$2,535,000	\$2,525,000	\$2,485,000	(\$40,000)	-1.6%
Long Term Debt Interest	\$915,500	\$624,862	\$701,188	\$653,338	\$1,948,000	\$1,948,000	\$1,890,238	\$1,787,088	(\$103,150)	
BAN Interest	\$0	, ,	, ,		. , ,	, , ,			, , ,	
BAN Issuance Costs	\$0									
Bond Issuance Costs	\$110,664			\$151,820						
TOTAL EXPENSE	\$2,471,164	\$2,199,862	\$2,156,188	\$2,260,158	\$4,483,000	\$4,483,000	\$4,415,238	\$4,272,088	(\$143,150)	-3.2%
Net Investment Income*	\$4,312	\$0	(\$0)	\$2,710,000	\$0	\$0	\$0	\$0	\$0	

<sup>\*\$2.710</sup> million net premium received in FY19 from issuance of \$35 million bonds for Memorial School construction project will be used to fund the project and reduced borrowing to \$32.29 million, in accordance w/MA General Law

<sup>\*\*</sup>Payments on Memorial School \$32.29 million bonds began in FY20